

Argentine hoki Fishery Improvement Project FRAMEWORK AGREEMENT

This Framework Agreement is entered into by and between the Parties shown here.

San Arawa S.A., with domicile in Av. Perito Moreno 2552, Ushuaia, Tierra del Fuego, Argentina, hereinafter referred to as San Arawa, represented by Gustavo Rodríguez Vázquez; Weidao Weihai Foods, with domicile in Room 201 Bldg #5, 100 Zixiu Road, Minhang District, Shanghai, 201103, P.R.C, hereinafter referred to as Weidao Weihai, represented by Haibin Dou; McDonald's China, with domicile in 18/F Innovation Tower, Block A, 1801 Hongmei Road, Shanghai, 200233, P.R.C., hereinafter referred to as McDonald's, represented by Andy Li; and the Centro Desarrollo y Pesca Sustentable, with domicile in Edificio Jardines de Vista Hermosa, PB-F, Panama City, Panama, hereinafter referred to as CeDePesca, represented by Ernesto Godelman.

This Framework Agreement will be governed by the following principles:

First: It is mutually agreed that the Parties will promote the development of a Fishery Improvement Project (FIP), including technical works, information exchange, training and capacity-building activities, as well as any other type of cooperation that has an aim to achieve and maintain a green status for the Argentine Patagonian grenadier (*Argentine hoki*, *Macruronus magellanicus*) fishery against the McDonald's procurement policy.

Second: In view of scheduling, organizing and coordinating activities that stem from this Framework Agreement, each of the Parties will appoint a coordinator that will represent such party. Through the coordinators, any of the Parties may launch proposals for activities within the scope of this Framework Agreement.

Third: Actions that result from this Framework Agreement shall be implemented according to one or more separately agreed upon agreements (each such agreement hereinafter referred to as a "Specific Agreement"). Each Specific Agreement will contain the details of an Action Plan, so as to guarantee the achievement of the goals of the FIP, as well as the potential economic resources necessary for the execution of related tasks and those responsible for each activity.

Fourth: The Parties agree and accept the following distribution of duties:

- a) The expenses that will be incurred as a result of the actions agreed upon in Specific Agreements will be timely covered by San Arawa, Weidao Weihai and McDonald's.
- b) CeDePesca will provide advice, general scoping and general coordination in order to put in place the Fishery Improvement Project (FIP) for the fishery aforementioned at Point First.
- c) In order to do so, CeDePesca will hold meetings with relevant stakeholders to encourage them to be involved with improvement activities and related tasks.
- d) CeDePesca will track the development of the FIP and communicate advances through quarterly reporting to the other partners.

Fifth: The signature of this Framework Agreement should not be interpreted as an obstacle for any of the Parties to enter into similar agreements with other institutions or entities interested in sharing common goals.

Sixth: The Parties will maintain in their relations the highest spirit of cooperation, bearing in mind that the purpose of this Framework Agreement is of common interest to the Parties. Therefore, all tasks to be developed in the context of this Framework Agreement should be a positive example of effort cooperation.

Seventh: This Framework Agreement will have a validity of three years (3) from the date of the signature of each one of the signing parties, and will be considered as extended automatically for one successive year (1), if

none of the Parties shall have delivered to the other Parties a written notice at least three (3) months prior to the expiration date stating such party's intent not to renew this Framework Agreement. However, any of the parties may terminate this Framework Agreement anytime upon at least three (3) months prior written notice to the other Parties.

Eighth: If any discrepancy arises between the Parties in relation to the implementation of the FIP, a solution will be sought in good faith. If no agreement is reached within a reasonable time, any of the Parties may terminate this Framework Agreement at any time following the procedure described in clause Seventh above.

This Framework Agreement is signed in originals of equivalent legal value.

Agreed by:

On behalf of San Arawa



By: Gustavo Rodríguez Vázquez
Title: General Manager

On behalf of Weidao Weihai Foods



By: Haibin Dou
Title: Chief Executive Officer

On behalf of McDonald's China



By: Andy Li
Title: Senior Strategic Sourcing Director

On behalf of CeDePesca



By: Ernesto Godelman
Title: Executive Director



TRANSACTION DETAILS

Reference Number
BD0376A9-D50F-4FE7-A3E8-76D5B5E575BB

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Signature Request

Sent At
07/08/2020 10:28 EDT

Executed At
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DOCUMENT DETAILS

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Argentine Hoki Fip Framework Agreement

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SIGNERS

SIGNER	E-SIGNATURE	EVENTS
Name Haibin Dou Email 717340220@qq.com Components 1	Status signed Multi-factor Digital Fingerprint Checksum 75a5e00edc03f8ecb6bbce571b3dc770ceaad73e280840dc1f772324e90e7c60 IP Address 58.33.84.146 Device Microsoft Edge via Windows Typed Signature  Signature Reference ID 05990F75	Viewed At 07/16/2020 22:37 EDT Identity Authenticated At 07/16/2020 23:36 EDT Signed At 07/16/2020 23:36 EDT
Name Gustavo Rodriguez Vazquez Email grv@sanarawa.com Components 1	Status signed Multi-factor Digital Fingerprint Checksum 724f7a147239f5c905a8c3629fc32d0ead4c4ff28aebc51afa6efc0db02e3005 IP Address 186.189.238.71 Device Firefox via Windows Typed Signature  Signature Reference ID F38F25A0	Viewed At 07/14/2020 19:38 EDT Identity Authenticated At 07/14/2020 19:40 EDT Signed At 07/14/2020 19:40 EDT
Name Andy Li Email andy.li@cn.mcd.com Components 1	Status signed Multi-factor Digital Fingerprint Checksum fc2de43513d8641277879c75e75f0d21bb45a8351c81b97c5ecc5e73e3ff27e7 IP Address 116.233.76.242 Device Internet Explorer via Windows Typed Signature  Signature Reference ID 1EA46FDE	Viewed At 07/13/2020 05:55 EDT Identity Authenticated At 07/13/2020 05:56 EDT Signed At 07/13/2020 05:56 EDT

SIGNER	E-SIGNATURE	EVENTS
Name Ernesto Godelman Email ernesto.godelman@cedepesca.net Components 1	Status signed Multi-factor Digital Fingerprint Checksum <small>c1877314b766f86524f5f98023d59e463dfae9173cd31fcded849338766c3d7f</small> IP Address 190.191.12.127 Device Firefox via Android Drawn Signature  Signature Reference ID 08CAB644 Signature Biometric Count 67	Viewed At 07/08/2020 23:34 EDT Identity Authenticated At 07/08/2020 23:35 EDT Signed At 07/08/2020 23:35 EDT

AUDITS

TIMESTAMP	AUDIT
07/16/2020 23:36 EDT	Haibin Dou (717340220@qq.com) signed the document on Microsoft Edge via Windows from 58.33.84.146.
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07/08/2020 10:28 EDT	Ernesto Godelman (ernesto.godelman@cedepesca.net) was emailed a link to sign.
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